



CLD & Associates, LLC

Carole L. Duncanson

Legislative Consulting and Advocacy

January 1, 2017

Shane Strum
Memorial Healthcare System
3501 Johnson Street
Hollywood, FL 33021

Dear Shane:

Please accept this letter as an agreement between CLD & Associates, LLC to represent Memorial Healthcare System as a consultant/lobbyist before Florida's legislative & executive branches of government. CLD & Associates agrees to represent Memorial Healthcare System during any and all legislative sessions as well as committee weeks and to monitor all actions of the legislative & executive branches of government that could have impact on Memorial Healthcare System. CLD & Associates, LLC will also participate in meetings as called by you &/or your designees & will operate under your direction.

The current terms of this contract begin on January 1, 2017 and will continue unless cancelled by either party with 30 days advance written notice. This contract may also be amended at any time by mutual agreement of both parties.

In return for the above mentioned professional services, CLD & Associates, LLC will receive a fee of \$2,500 monthly. In addition, reasonable pre-approved travel expenses will be reimbursed for meetings as requested by Memorial Healthcare System. CLD & Associates, LLC, will comply with all applicable laws & regulations pertaining to representation of Memorial Healthcare System. For reporting purposes, representation is determined to be 90% legislative 10% executive.

If these terms are acceptable to you, please sign below and return a copy to: CLD & Associates, LLC, 9704 Waters Meet Drive, Tallahassee, FL 32312

Sincerely,

Carole L. Duncanson

Signed by

Dated

1-9-2017

Reply To:

225 S. Adams Street, Suite 250, Tallahassee, FL 32301 • (850) 566-9056 • fax (850) 222-8222

333 N. New River Drive East, Suite 2000, Ft Lauderdale, FL 33301 • (954) 240-3110

email: carolecld@aol.com